

Cyber Security

A Look Across Two Decades

A Quantitative Analysis of the Language of Security
2002-2019



The Security Transformation
Research Foundation

corix
partners



Cyber Security: A Look Across Two Decades

Results from the quantitative analysis of the semantics content of 17 annual Global Information Security Surveys from EY spanning the period 2002-2019

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We performed a quantitative analysis of the frequency of keyword markers across a set of 77,750 meaningful words extracted from the text of the 17 GISS reports

5 key findings, as indicators on how we (Security Practitioners) communicate with senior stakeholders and how our language has evolved over the past 2 decades

To build a quantitative understanding on how the focus and priorities of the Security industry have evolved throughout the last 2 decades

Why Did We Do This?

No access to underlying data sets meant we could not compare or normalise results in a meaningful way

Semantics reveal the way the results were interpreted and the language used in such analysis is a good indicator of the industry focus points year after year

Why did we analyse semantics instead of results?

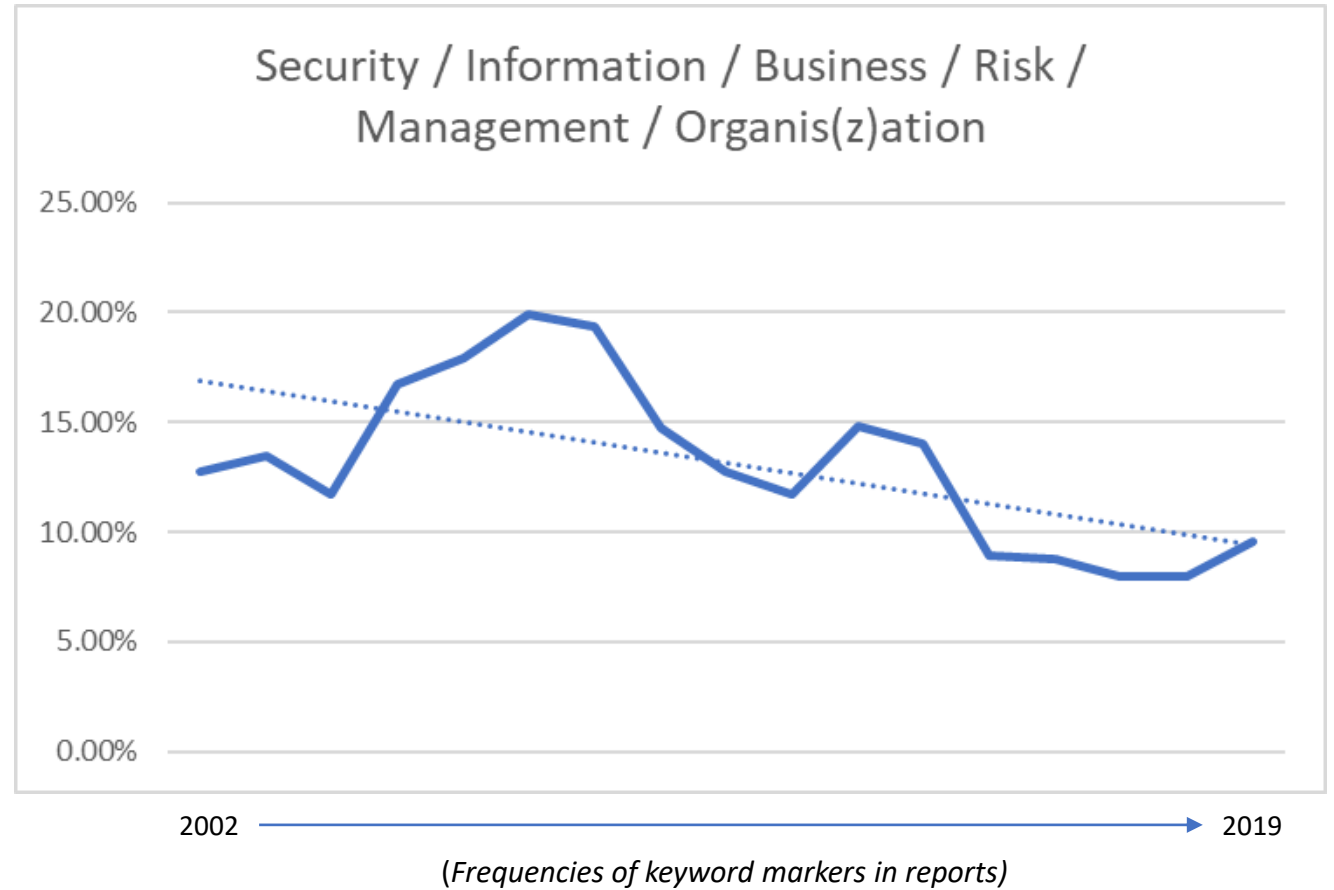
Why the EY GISS?

- The timespan covered
It was actually first produced in 1998 but we could not trace the first 4 issues
- The consistency in layout, size and approach
- The level of depth and general quality of the analysis

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Finding 1

- The most common words are generic
- But while the language in the reports is dominated by generic terms, their overall proportion tends to be diminishing

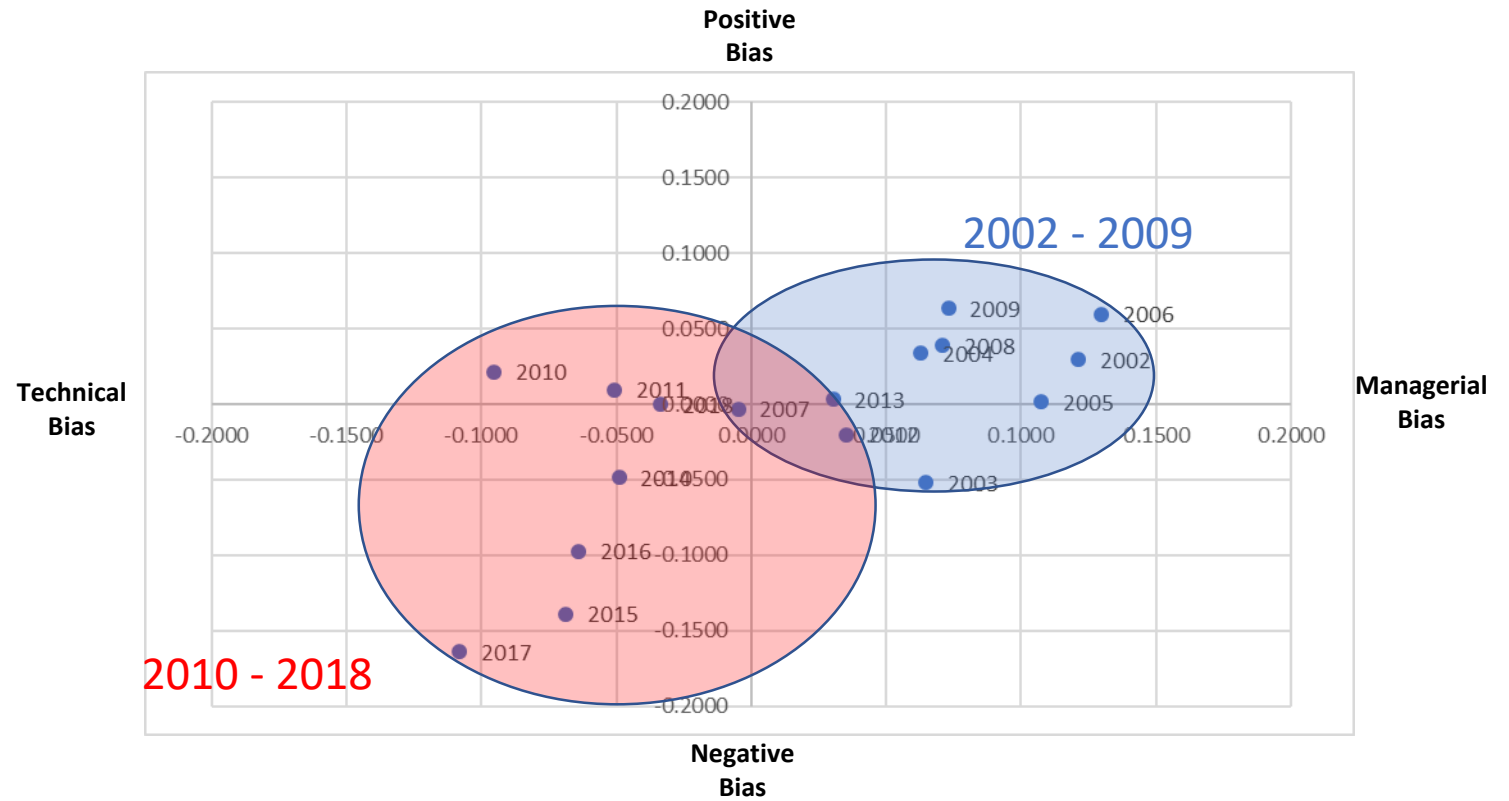


We tend to talk about Security in more and more specific terms

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Finding 2

When adding a sentiment analysis layer over the data, the 2 decades appear to be split by a clear semantic shift towards a more technical and more negative language



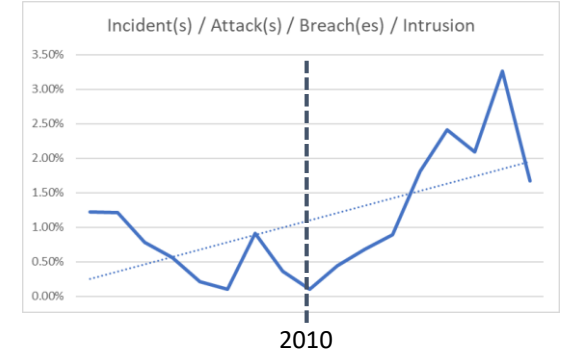
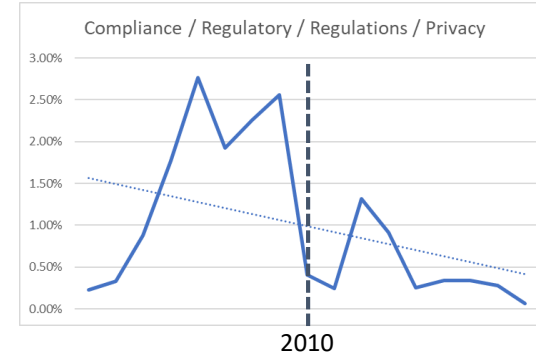
If our language around Security has become more specific, it has also become more technical and more negative

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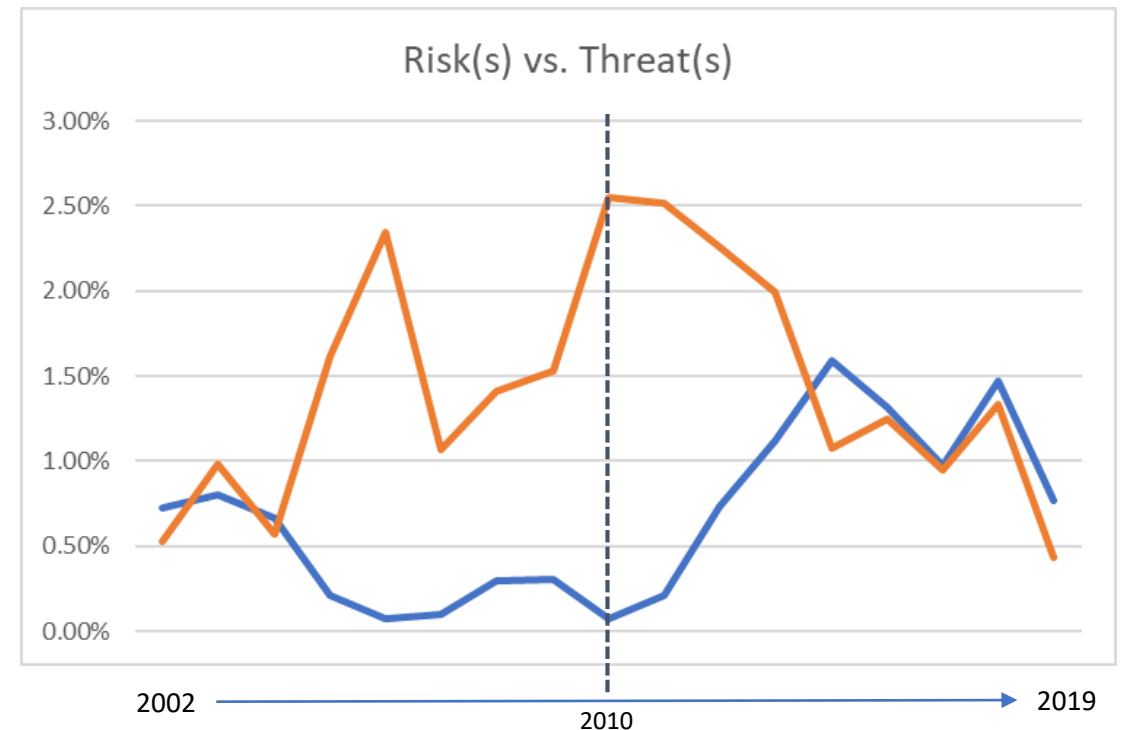
Finding 3

This split reflects a significant shift in focus across the 2 decades

The Compliance and Risk considerations which dominate the period 2002-2009 are clearly replaced by Incidents and Threats considerations during the following decade



(Frequencies of keyword markers in reports)



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Finding 4

Outsourcing and Cloud considerations dominate sharply during a short middle period (2010-11-12) then vanish into acceptance

A sense of Realisation seems to dominate the junction between the 2 decades:

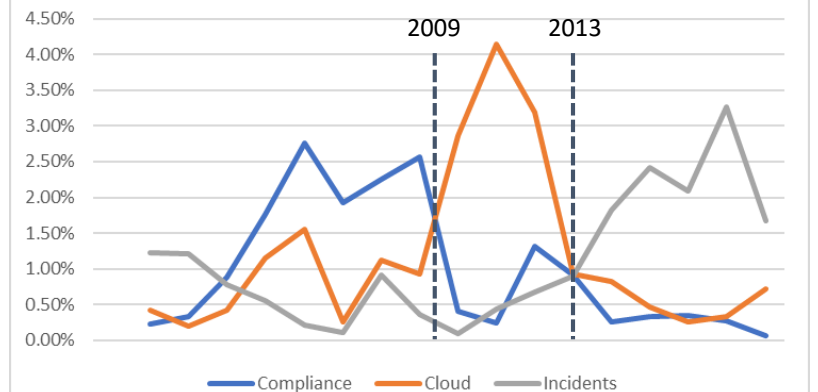
This is no longer JUST about Compliance and Risk: Tech is changing, Threats are real and Incidents do impact Business

Cloud / Outsourcing / Vendor(s) / Provider(s)



(Frequencies of keyword markers in reports)

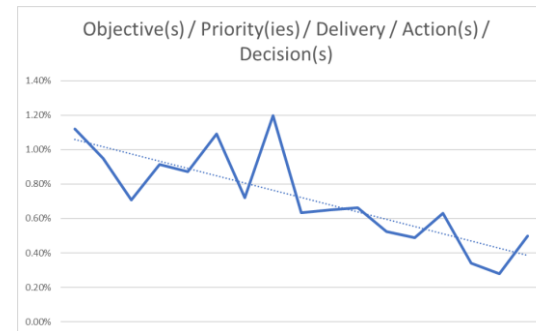
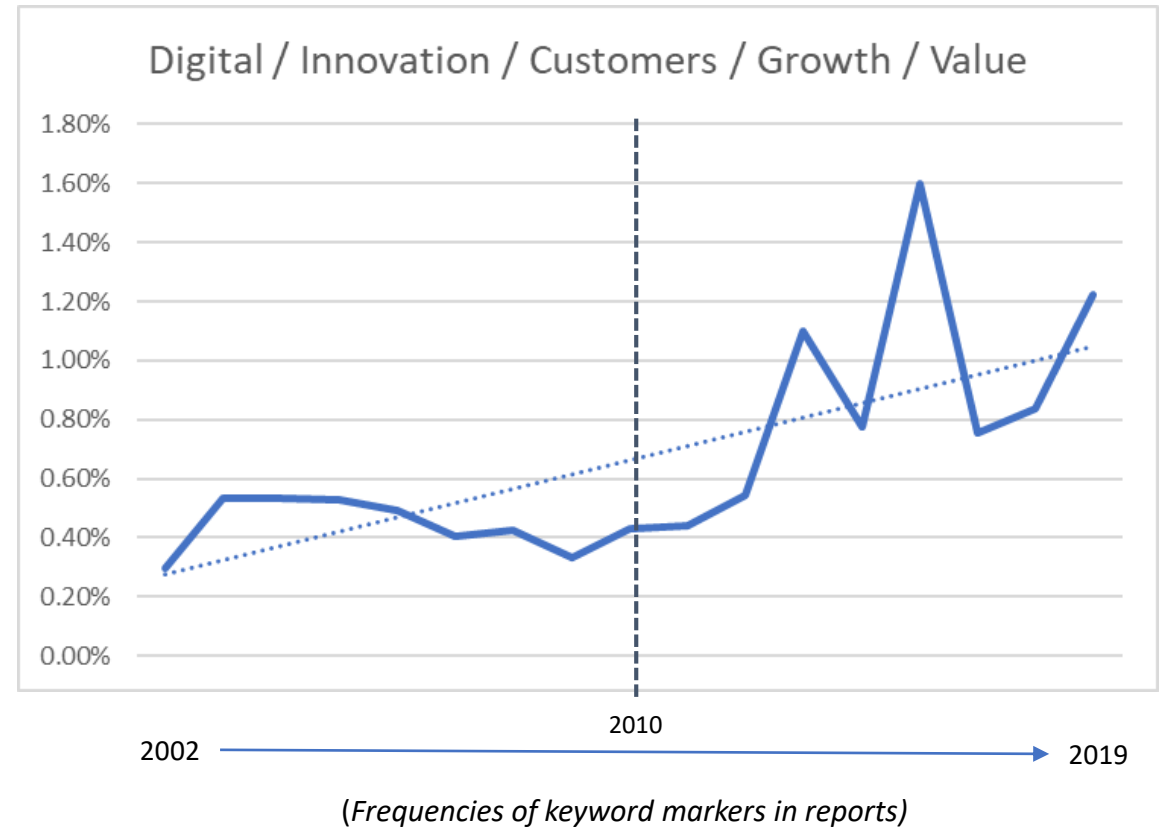
Compliance vs. Cloud vs. Incidents Markers



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Finding 5

Our Business language tends to sharpen throughout the last decade but our focus on Execution and People tends to dwindle

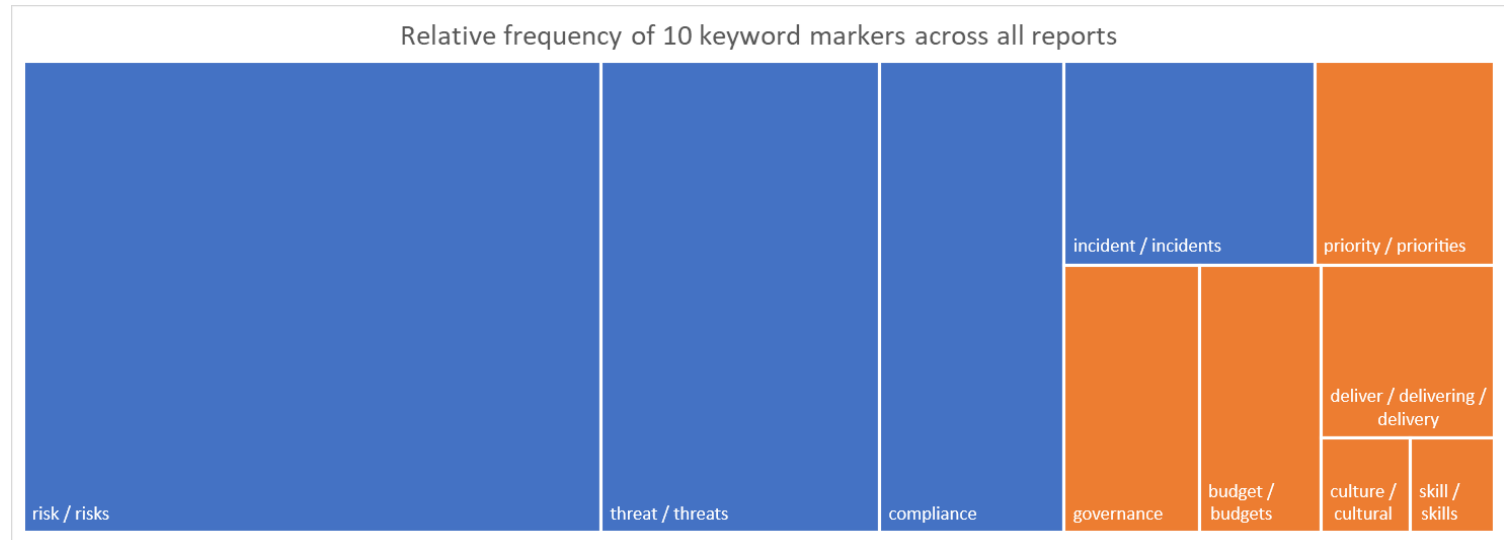


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Keyword markers such as *risk / threat / compliance / incident*

are 3.5 times more frequent across all reports than

governance / budget / delivery / priority / culture / skill



*We tend to talk a lot about what could go wrong ...
... but not as much about we could do to fix things*

The semantics analysis shows the clear emergence of 2 periods



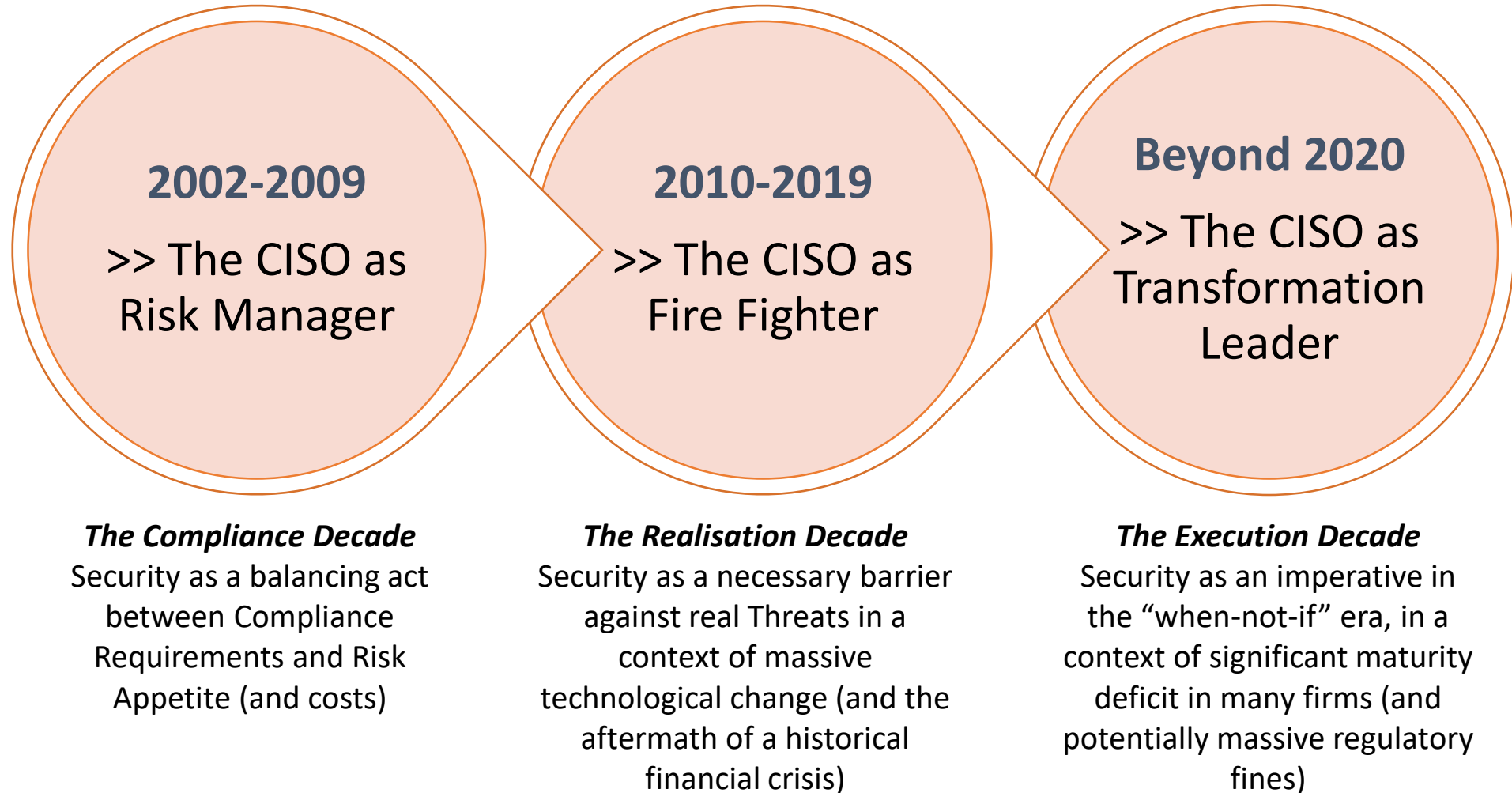
- Security as a balancing act between Compliance Requirements and Risk Appetite (and costs)

The CISO as Risk Manager

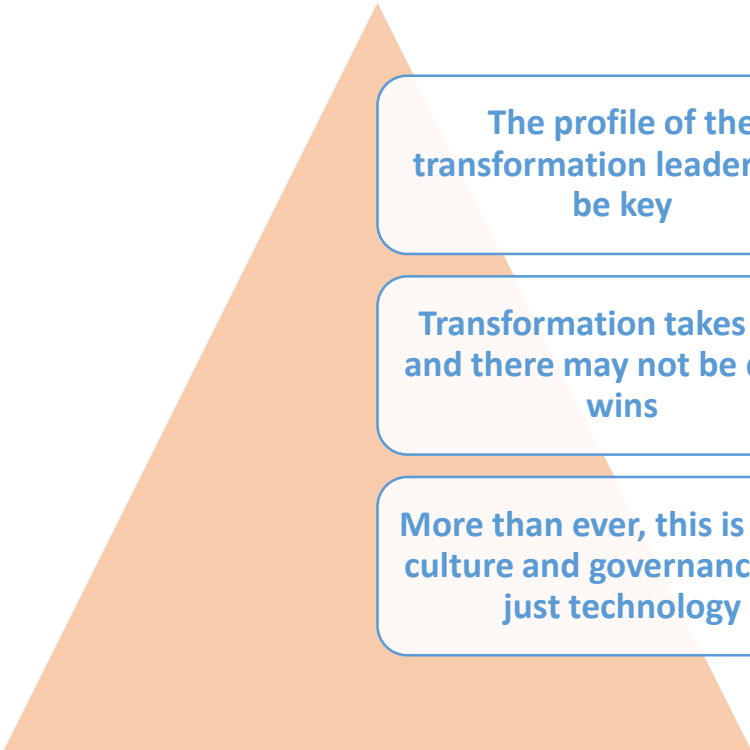
- Security as a necessary barrier against real Threats in a context of massive technological change (and the aftermath of a historical financial crisis)

The CISO as Fire Fighter

What the next decade must address



3 management considerations in conclusion ahead of the next decade



The profile of the transformation leaders will be key



A good “fire-fighter” may not be a good “transformer”

Transformation takes time and there may not be quick-wins



Senior management must be able to look beyond the short-term and stay focused on transformational objectives

More than ever, this is about culture and governance, not just technology



Throwing money at tech vendors will not build anything lasting without the right organisation and operating model

Methodology Summary

We gathered all EY Global Information Security Surveys from 2002 to 2019 in PDF format.

We read each PDF using the `pdf_text` function from the [pdftools](#) package in order to obtain the full text for each page in machine-readable format. Because of the nature of PDFs, some of the text could not properly be read (fancy headlines, non-standard font in some titles, etc.) but we were successful in getting more than 95% of the content of each report.

*We then performed some amount of data cleaning – removing standard English stopwords (e.g. *and, but, all, did, ...*), all one- and two-letter words, as well as some reports-specific uninformative words such as: *ernst, young, annual, survey, percent, or respondents*.*

*We used the [quanteda](#) package – the standard tool for managing and analyzing textual data in R – in order to turn the raw text into analyzable format called a document-feature matrix (*dfm*).*

*A *dfm* is simply a (typically very sparse) matrix where each row *i* is a different document (here, each row is a year), each column *j* is a word, and every entry $[i, j]$ is the count of word *j* in document *i*. No stemming was performed at this stage.*

We then computed the top 100 terms for each year and exported the final ranking (along with absolute counts and frequencies) to CSV for easy analysis in Excel. Stemming and grouping of terms was performed manually in Excel using domain-expertise.

*After manually selecting the most interesting terms to the analysis, we went back to the *dfm* to complete the count for those terms in years in which they did not make it to the top 100.*

Many thanks to [Vincent Viers](#) for his help with the research and the methodology

The Security Transformation Research Foundation

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